

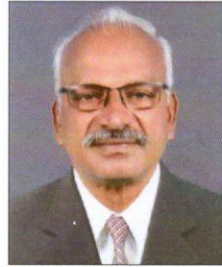


# Institute for Research Development and Training of Construction Trades and Management

1st Floor, UVCE Alumni Association Building, K.R. Circle, Bangalore-560 001

Website: [www.instructindia.org](http://www.instructindia.org)

This is to certify that



**Dr. P Perumal**

is admitted as

**LIFE MEMBER**

(Membership No.LM 676)

of **INSTRUCT**

with effect from 16th January 2025

by the resolution of the Governing Council

S. Seshadri  
Hon. Chairman

Kaushik Hajra  
Hon. Secretary